

DETAILED SERVICE VARIANCES @ 31st December 2016

	ONGOING BASE BUDGET ISSUES	NON ACHIEVEMENT OF EFFICIENCY	TOTAL - ALL BUDGETARY ISSUES	Adjustment for Slippage & Transfer to Reserves	Operational Deficit/Surplus (-)	ONGOING BASE BUDGET ISSUES	NON ACHIEVEMENT OF EFFICIENCY	TOTAL - ALL BUDGETARY ISSUES	Adjustment for Slippage & Transfer to Reserves	Operational Deficit/Surplus (-)
SERVICE / BUDGET HEAD	SEPTEMBER	SEPTEMBER	SEPTEMBER	SEPTEMBER	SEPTEMBER	DECEMBER	DECEMBER	DECEMBER	DECEMBER	DECEMBER
PEOPLE - KEY FINANCIAL RISKS FOR 2016/17										
ED - People										
ESG in year saving - to be applied across Directorate						79,000		79,000		79,000
BU1 - Education and Early Start Prevention										
Children's Commissioning - savings from commissioned contracts e.g. short breaks	-100,000		-100,000		-100,000	-104,000		-104,000		-104,000
Inclusion Services - increased interim management / maternity cover costs	150,000		150,000		150,000	49,000		49,000	90,000	139,000
School Improvement						-15,000		-15,000		-15,000
Children's Centres						-90,000		-90,000		-90,000
Early Start - other variances (Family Centres / Sufficiency /	-70,000		-70,000		-70,000	-64,000		-64,000		-64,000
BU2 - Adult Assessment and Care Management										
Assessment & Care (Older People) - unachieved 15/16 KLOE savings plus increase number and cost of care packages	1,678,128		1,678,128		1,678,128	1,840,000	500,000	2,340,000		2,340,000
Assessment & Care (Disabilities) - increase number / cost of LD placements & care packages	1,078,019		1,078,019		1,078,019	791,000		791,000		791,000
Assessment & Care (Mental Health) - increase number / cost of residential care	470,028		470,028		470,028	444,000		444,000		444,000
Assessment & Care - increased DOLS assessments / other variances	523,045		523,045	0	523,045	494,000		494,000	35,000	529,000
Adults Commissioning Unit - vacancies	-107,000		-107,000	35,000	-72,000	-46,000		-46,000		-46,000
SD Management - Better Care Fund uncommitted resources	-657,726		-657,726		-657,726	-585,000		-585,000		-585,000
BU3 - Children Assessment and Care Management										
Children in Care - LAC placement costs: external residential and foster care	3,090,726		3,090,726		3,090,726	3,264,000		3,264,000		3,264,000
Assessment & Care - increased legal counsel / advocacy fees	352,297		352,297		352,297	466,000		466,000		466,000
Assessment & Care - Accommodation costs (LIFT funded buildings)	100,000		100,000		100,000	120,000		120,000		120,000
Assessment & Care - Agency Costs	100,000		100,000		100,000	100,000		100,000		100,000
Other - Disability Teams / Education Welfare	-100,000		-100,000		-100,000	-113,000		-113,000		-113,000
Leaving Care Accomodation Costs	189,040		189,040		189,040	255,000		255,000		255,000
Safeguarding	38,137		38,137		38,137	2,800		2,800		2,800
Total - PEOPLE	6,734,694	0	6,734,694	35,000	6,769,694	6,887,800	500,000	7,387,800	125,000	7,512,800
PLACE - KEY FINANCIAL RISKS FOR 2016/17										
ED PLACE Management	45,000	-	45,000	45,000	-	45,000	-	45,000	45,000	-
BU4										
Building Control Fee Shortfall	-		-		-	34,000	-	34,000	-	34,000
Building Control Staff Underspend	34,000	-	34,000	-	34,000	31,000	-	31,000	-	31,000
Tech Refresh	20,000	-	20,000	-	20,000	20,000	-	20,000	-	20,000
Staffing	12,000	-	12,000	-	12,000	44,000	-	44,000	-	44,000
Grants/Contributions (SY Broadband scheme/Neighbourhood Planning Grant)						210,000	-	210,000	210,000	-
Planning Fee Income	24,000		24,000		24,000	-		-		-
Other Miscellaneous	8,000	-	8,000	-	8,000	1,000		1,000		1,000
Variations relating to KLOE's										
Planning Fee Income	50,000		50,000		50,000	49,000		49,000		49,000
BU5										
Culture Fees & Charges	103,000		103,000		103,000	111,000		111,000		111,000
Regs Services Fees & Charges	44,000		44,000		44,000	25,000		25,000		25,000
Staff Savings	166,000	-	166,000	-	166,000	228,000	-	228,000	-	228,000
Other Miscellaneous	31,000	-	31,000	-	31,000	42,000		42,000		42,000
Variations relating to KLOE's										
Culture Fees & Charges	50,000		50,000		50,000	50,000		50,000		50,000
BU6										
Transport incl. Home to School Transport	448,000		448,000		448,000	525,000		525,000		525,000
Contracts Management - Sale of Recyclates	294,000		294,000		294,000	466,000		466,000		466,000
Waste PFII Contract	390,000		390,000		390,000	124,000		124,000		124,000
Construction Services	235,000		235,000		235,000	113,000		113,000		113,000
Neighbourhood Services incl. Shortfall in Income	93,000		93,000		93,000	132,000		132,000		132,000
SD Management A/c Incl. Turnover and Non core services kloes	153,000		153,000		153,000	251,000		251,000		251,000
Waste Collection - Increased Transport Costs/Repairs						85,000		85,000		85,000
Leasing of Refuse Collection Vehicles & Wheeled Bins	160,000		160,000		160,000	6,000		6,000		6,000
Prudential Borrowing	40,000	-	40,000	-	40,000	40,000	-	40,000	-	40,000
Reduction in Usage of MyCard						197,000	-	197,000	-	197,000
Corrective Action Proposals/Mitigations	953,000	-	953,000	-	953,000	1,023,000	-	1,023,000	-	1,023,000
Other Miscellaneous	2,000	-	2,000	-	2,000	10,000	-	10,000	-	10,000
Variations relating to KLOE's										
Waste PFI etc	-	100,000	100,000		100,000	-	500,000	500,000		500,000
Household Waste Recycling Centres		10,000	10,000		10,000					
Travel Training	-	75,000	75,000		75,000	-	210,000	210,000		210,000
Customer Services Review		94,000	94,000		94,000					
Route Optimisation		10,000	10,000		10,000					
Income Generation Recycled Materials	-	120,000	120,000		120,000					
Income Generation - Neighbourhood Services		50,000	50,000		50,000					
Income Generation - Pest Control		25,000	25,000		25,000					
Income Generation - Transfer Loading Station	-	140,000	140,000		140,000	-	140,000	140,000		140,000
Contracts - Contract Management Review	-	114,000	114,000		114,000	-	240,000	240,000		240,000
Total - PLACE	633,000	838,000	1,471,000	45,000	1,516,000	1,000	1,189,000	1,188,000	255,000	1,443,000
COMMUNITIES - KEY FINANCIAL RISKS FOR 2016/17										
BU7										
Catering - Staffing Vacancies						39,073	-	39,073	-	39,073
Catering - Underachievement of Income	7,983		7,983		7,983			-		-
Customer Services - Shortfall on Income at Contact Centre / Customer Services	70,451		70,451		70,451	42,941		42,941		42,941
Underspend on Salaries Customer Services & Development										
Overspend on Salaries Customer Services, Contact Centre & LIS	127,079	-	127,079	-	127,079	139,122	-	139,122	-	139,122
Registrars - Overachievement of Income	31,314	-	31,314	-	31,314			-		-
Provider Services - Staffing In Year Vacancies - Day Services	127,476	-	127,476	-	127,476	250,297	-	250,297	-	250,297
Provider Services - Staffing In Year Vacancies - Service Support						92,075	-	92,075	-	92,075
Provider Services - Overspend Staffing / Agency (SWYPT) - Supported Living	98,550		98,550		98,550	179,210		179,210		179,210
KLOE Saving still to be identified - SD Customer Services	50,847		50,847		50,847		50,847	50,847		50,847
BU8										
Safer Communities - In Year Vacancies	72,000	-	72,000	17,000	55,000	83,000	-	83,000	29,000	54,000
Unachieved KLOE COM 11 - Safer Barnsley		50,000	50,000		50,000		50,000	50,000		50,000
Stronger Communities - In Year Vacancies	47,000	-	47,000	-	47,000	62,000	-	62,000	-	62,000
Stronger Communities - CCG Contribution not utilised / Fall out of "Lets Grow Scheme"	-		-		-	39,000	-	39,000	25,000	14,000
Stronger Communities - Anticipated carry forward balances on Commissioning & Ward Alliance Budgets	429,000	-	429,000	429,000	-	792,000	-	792,000	792,000	-
Healthier Communities - In Year Vacancies	63,000		63,000	26,000	37,000	94,000	-	94,000	26,000	68,000
Think Family - Planned Underspend - Earmark to 2017/18	399,000	-	399,000	399,000	-	540,000	-	540,000	540,000	-
Think Family - Slippage in relation to the instalation of the TF Data System	-		-		-	250,000	-	250,000	250,000	-
Housing Options - Underspend against the provision of B&B / Temp Accomodation						60,000	-	60,000	-	60,000
Local Welfare Assistance Scheme - Planned Underspend - Earmark to 2017/18	221,000	-	221,000	221,000	-	287,000	-	287,000	287,000	-
Welfare Rights - Planned Underspend - Universal Credit Work - Earmark to 2017/18	-		-		-	44,000	-	44,000	44,000	-
Commissioning & Market Development- Underspend against Commissioned Contracts	28,000	-	28,000	-	28,000	234,000	-	234,000	94,000	140,000
KLOE Saving still to be identified - Sat on SD Safer Stronger Healthier						-		-		-
SD Safer Stronger & Healthier - Overspend on Agency Fees	13,000		13,000	-	13,000	29,000		29,000	-	29,000
ED Communities										
Transformation Funding - Committed to 2016/17	-110,000	-	110,000	110,000	-	-179,200	-	179,200	172,190	7,010
Total - COMMUNITIES	1,464,885	100,847	1,364,038	1,202,000	162,038	2,933,616	100,847	2,832,769	2,259,190	573,579

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SERVICE / BUDGET HEAD	SEPTEMBER	SEPTEMBER	SEPTEMBER	SEPTEMBER	SEPTEMBER		DECEMBER	DECEMBER	DECEMBER	DECEMBER	DECEMBER
PUBLIC HEALTH - KEY FINANCIAL RISKS FOR 2016/17											
BU10											
Planned unallocated resources per 4 year plan - To meet future year costs	- 442,000	-	442,000	204,000	- 238,000		- 442,000	-	442,000	442,000	-
Employees - Staff working reduced hours against full time positions & Minor Restructure (November to March)	- 55,000	-	55,000	-	- 55,000		- 97,000	-	97,000	-	97,000
Media & Communications - Reduction in Expenditure	-	-	-	-	-		- 20,000	-	20,000	-	20,000
Health Checks - Reduced Expenditure	- 139,000	-	139,000	-	- 139,000		- 139,000	-	139,000	-	139,000
Dental Health Promotion & Dental Epidemiology	- 60,000	-	60,000	-	- 60,000		- 76,000	-	76,000	-	76,000
Healthy Behaviour of School Aged Children - No Anticipated Expenditure	- 60,000	-	60,000	-	- 60,000		- 60,000	-	60,000	-	60,000
Overspend on the Long Acting Reversible Contraception Contract (Spectrum)	-	-	-	-	-		17,000	-	17,000	-	17,000
Smoke Free Project Work - One Off Expenditure 2016/17.	110,000		110,000	-	110,000		7,000		7,000	-	7,000
0 to 19 Public Health Services - Underspend on Staffing October to March (TUPE Transfer from SWYPT).	-	-	-	-	-		- 176,000	-	176,000	109,000	- 67,000
0 to 19 Public Health Services - Overspend against Contracts (April to September) & One-Off costs (October to March)	442,000		442,000	-	442,000		435,000		435,000	-	435,000
Total - Public Health	- 204,000	-	204,000	204,000	-		- 551,000	-	551,000	551,000	-
CORE - KEY FINANCIAL RISKS FOR 2016/17											
FINANCE, ASSETS & INFORMATION SERVICES											
BU11											
PFI / BSF Contract	- 70,584	-	70,584	70,584	-		- 194,084	-	194,084	194,084	-
NPS Contract	40,337		40,337		40,337		56,164		56,164		56,164
Shared Services	- 83,000	-	83,000	-	- 83,000		- 30,923	-	30,923	-	30,923
SD Assets - Vacancy	- 51,000	-	51,000	-	- 51,000		- 61,780	-	61,780	-	61,780
Various Building Repairs	126,640		126,640		126,640		345,470		345,470		345,470
Rents - Carlton Depot	87,000		87,000		87,000		71,058		71,058		71,058
BU12											
Agency staff											
Licences	109,519		109,519		109,519				-		-
Staff Vacancies							- 196,000	-	196,000	-	196,000
Hardware/Contractor Investment							293,750		293,750		293,750
BU13											
Benefits/Taxation - System Development Funding - Linked to External Funding	- 757,000	-	757,000	757,000	-		- 602,512	-	602,512	599,000	- 3,512
Staff Vacancies	- 468,298	-	468,298	368,298	- 100,000		- 313,576	-	313,576	-	313,576
ED Finance, Assets & IS											
Unachievable Income	12,000		12,000		12,000		27,552		27,552		27,552
Total - Finance, Property & Information Services	- 1,054,386	-	1,054,386	1,195,882	141,496		- 604,881	-	604,881	793,084	188,203
HR, COMMUNICATIONS, PERFORMANCE											
BU14											
Staffing vacancies	- 127,551	-	127,551	-	- 127,551		- 121,193	-	121,193	121,193	-
BU15											
Staffing vacancies	- 57,938	-	57,938	-	- 57,938		- 192,236	-	192,236	-	192,236
Cororate Trainng							- 167,657	-	167,657	167,657	-
BU16											
Staffing vacancies	- 73,822	-	73,822	-	- 73,822		- 80,658	-	80,658	-	80,658
ED HR	- 8,088	-	8,088	-	- 8,088		- 5,533	-	5,533	-	5,533
CHIEF EXECUTIVE											
Management Support											
Supplies & Services	-	-	-	-	-		-		-		-
Total - HR, Communications, Performance	- 267,399	-	267,399	-	- 267,399		- 567,277	-	567,277	288,850	- 278,427
LEGAL & GOVERNANCE											
BU17											
Locum Costs	88,170		88,170		88,170				-		-
Printing	29,661		29,661		29,661		41,328		41,328		41,328
BU18											
Slippage on Election Manger	- 6,622	-	6,622	-	- 6,622		- 22,054	-	22,054	-	22,054
Land Charges	16,189		16,189		16,189		- 6,208	-	6,208	-	6,208
BU19											
Vacancy/Lord Lieutenant Restructure	- 48,478	-	48,478	-	- 48,478		- 18,878	-	18,878	-	18,878
ED Legal & Governance											
Joint Authorities	- 9,320	-	9,320	-	- 9,320		- 31,068	-	31,068	-	31,068
Legal Fees-ED	8,113		8,113		8,113				-		-
Unachievable Income - ED	4,523		4,523		4,523				-		-
Total - Legal & Governance	82,236	-	82,236	-	82,236		- 36,880	-	36,880	-	36,880
Total - Core Services	- 1,239,549	-	1,239,549	1,195,882	- 43,667		- 1,209,038	-	1,209,038	1,081,934	- 127,104
OVERALL SERVICE TOTALS	4,459,260	938,847	5,398,107	2,681,882	8,079,989		2,193,146	1,789,847	3,982,993	4,272,124	8,255,117
CORPORATE BUDGETS (NON SERVICE)											
Corporate Items											
Capital financing MRP/Lower Interest rates	- 15,672,000	-	15,672,000	-	15,672,000		- 16,672,000	-	16,672,000	-	16,672,000
New homes bonus	- 7,306,217	-	7,306,217	-	7,306,217		- 10,306,217	-	10,306,217	-	10,306,217
Total - Corporate Budgets	- 22,978,217	-	22,978,217	-	- 22,978,217		- 26,978,217	-	26,978,217	-	26,978,217
	- 18,518,957	938,847	- 17,580,110	2,681,882	- 14,898,228		- 24,785,071	1,789,847	- 22,995,224	4,272,124	- 18,723,100

Key:-
No Cause for Concern <£0
Minor Cause for Concern >£0 <£50K
Major Cause for Concern >£50K